

Message

From: Ross, Mary [Ross.Mary@epa.gov]
Sent: 2/17/2021 9:19:59 PM
To: Doa, Maria [Doa.Maria@epa.gov]; Deener, Kathleen [Deener.Kathleen@epa.gov]; Penalva-Arana, Carolina [Penalva-Arana.Carolina@epa.gov]
Subject: FW: OCFO's Strategic Foresight Effort
Attachments: Foresight Briefing for DAAs-DRA's 02.11.2021 final.pptx; Strategic Planning Horizon Scanning for Acting CFO 02.05.21.docx

Hi, I know that Lou talked with Maria about this last week; he called me too.

First, I missed the deadline for responding regarding the topics and individuals to be interviewed (in the Word file) as part of this process. The deadline was yesterday but Lou just pinged us again. I don't think we have anyone else we need to offer from OSAPE, though. Any last-minute thoughts?

Second, the reason Lou called is that Tom O'Farrell is the ORD POC on this group. ORD IOAA wanted to be sure that we were aware and that Kacee and I were able to give IOAA an update, as needed, in our monthly meetings with them. Maria, let's touch base on how to make sure we can be informed.

From: D'Amico, Louis <DAmico.Louis@epa.gov>
Sent: Friday, February 12, 2021 4:34 PM
To: ORD-Exec-Council-Directors <ExecCouncilDirectors@epa.gov>
Subject: OCFO's Strategic Foresight Effort

Hi EC,

Yesterday, OFCO briefed the DAAs and DRAs on their latest strategic foresight efforts to support development of the next Agency strategic plan (see note below, and attached slides). This is a separate but complimentary effort to the NAS engagement we'll be having on ORD's longer-term anticipatory research landscape, and how we engage on those emerging scientific areas. The foresight group identified 6 areas of initial focus:

- Climate Change: Agency Responsiveness/Preparedness
- Environmental Justice and Sustainable Communities
- Electric Vehicle Industry and Associated Materials and Waste Streams
- Green Chemistry/Materials Management/Recycling
- Ocean Pollution/Microplastics
- Workforce/Succession Planning

ORD's overarching involvement with the strategic foresight effort has been staffed out of OSAPE, but you'll see that David Bloom is requesting input from leaders in the agency on:

- 1) Affirming, adjusting, or identifying new areas to scan the literature
- 2) Experts for interviews (including office political and career leadership as well as topic experts inside and outside EPA)

On background, I've attached the initial list of experts identified by the foresight team – you might see staff in your organizations listed, and you should be aware there could be outreach to them in the future. Of course the other element is you might have other suggestions for interviews in the categories above, or in other ones you think rise to the level of consideration to inform the Agency's strategic plan. Please take a look and see if you have any suggestions on areas or experts (feel free to self-nominate if you're interested). If you could get comments back to me by **COB, February 16** it would be appreciated. IOAA will take a look and collate and send input back to David Bloom by the 18th.

Feel free to ping me if you have any questions. Have a great long weekend!

-Lou

From: Bloom, David <Bloom.David@epa.gov>

Sent: Friday, February 12, 2021 8:50 AM

To: Career Deputy Assistant Administrators <Career_Deputy_Assistant_Administrators@epa.gov>;

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Subject: Agency Strategic Foresight In support of development of EPA Strategic Planning Effort

Dear Colleagues,

I appreciate the insights and suggestions shared at today's brown bag around the planned strategic foresight effort involving a two-part horizon scanning effort to support development of the FY 2022-2026 Strategic Plan. We want to ensure that the agency has the benefit of broad engagement and thinking as to the types of challenges and opportunities the Agency may find itself addressing "over the horizon". Ultimately this effort is designed to increase the agencies' ability to better prepare for future threats and/or take early advantage of emerging opportunities.

As follow-up to yesterday's DAA/DRA meeting, I would appreciate your input by February 18 on any additional areas that should be considered for a literature scan to build on the efforts already initiated. In conjunction with this input, it would be useful if you could also provide the names of thought leaders (experts from EPA, other federal agencies, states, tribes, communities, NGOs, advocacy organizations, academia, and industry). The agency will follow-up with outreach to a manageable number of individuals around the areas identified in the briefing and any additional areas identified. It will be important that the agency engage the voices across the spectrum of communities and stakeholders, as appropriate, to benefit from a diverse set of input. Provided as background is the presentation from today's meeting. If you have any questions, please feel free to contact me or Kathy Obrien.

Thank you,
David

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